

# **Oregon Partnership for Disaster Resilience Strategic Plan – 2010 – 2015**

**Prepared by:**

**Oregon Partnership for Disaster  
Resilience**

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**Oregon Partnership for Disaster Resilience –  
Community Service Center, University of Oregon**

## **Plan Purpose**

For the past ten years the *Partnership* has strived to provide a comprehensive, cost-effective approach for partners to bring together resources – both human and financial – to enhance disaster safety and preparedness statewide. *The Partnership* fosters collaboration among private and public agencies; works with communities and organizations to determine needs, and to identify issues and resources; and helps develop strategies for risk reduction. This document serves as the strategic plan for the Oregon Partnership for Disaster Resilience (*The Partnership/OPDR*) – a program within the Community Service Center (CSC) at the University of Oregon.<sup>1</sup> The plan's primary purpose is to provide an operational framework and sets a vision and goals for *The Partnership*. It also defines *The Partnership's* strategies for cultivating and maintaining relationships with relevant stakeholders and for promoting itself outside the organization.

## **Development of the Partnership**

In 1998, the CSC's Community Planning Workshop (CPW) evaluated the status of natural hazard planning within Oregon and determined that many communities experience difficulties in key aspects of development and implementation of hazard risk reduction policies. CPW's recommendations included (1) providing better technical assistance to local governments, (2) increased coordination among small businesses, government, community-based organizations, and citizens involved in natural hazards inventorying, and (3) development of effective statewide hazard mitigation policies. In response to these findings, CPW began, in partnership with other agencies, to develop tools to strengthen the state's risk and loss reduction efforts.

In an effort to formally address the continuing need for community outreach and objective research, the CSC established the Oregon Natural Hazard Workshop (ONHW) in 1999 as a sister program to the CPW. In 2000, CPW and ONHW developed the *Planning for Natural Hazards: Oregon Technical Resource Guide* for the Department of Land Conservation and Development. This guide provides tools that Oregon communities can use to plan for, and limit the effects of threats posed by natural hazards.

On December 12, 2000, Oregon Governor John Kitzhaber signed an Executive Order making Oregon a "Showcase State for Natural Disaster Risk Reduction." This Executive Order follows a model developed and tested in Rhode Island by the Institute for Business & Home Safety (IBHS), an initiative of the insurance industry to reduce deaths, injuries, property damage, economic loss and human suffering caused by natural disasters.

Also in 2000, the Disaster Mitigation Act of 2000 created an opportunity to focus on natural hazard mitigation planning. Beginning in fiscal year 2003, ONHW developed regional partnerships to write collaborate grants under FEMA's Pre-Disaster Mitigation (PDM) grant program. Since 2003, ONHW (and now OPDR) has been awarded five PDM grants to support mitigation plan development in 22 counties and approximately 57 cities. As part of the regional plan development efforts, ONHW developed and updated a natural hazard mitigation planning training series and plan templates. In addition, ONHW/OPDR has assisted Oregon Emergency Management (OEM) in updating the state's Natural Hazard Mitigation Plan utilizing FEMA Hazard Mitigation Grant Program (HMGP) funding.

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See Appendix A for additional background on the CSC

During this time, ONHW also completed several other applied research projects including: an evaluation of the availability of geographic information system data for risk assessments, a pilot post-disaster recovery project, and a community wildfire protection plan.

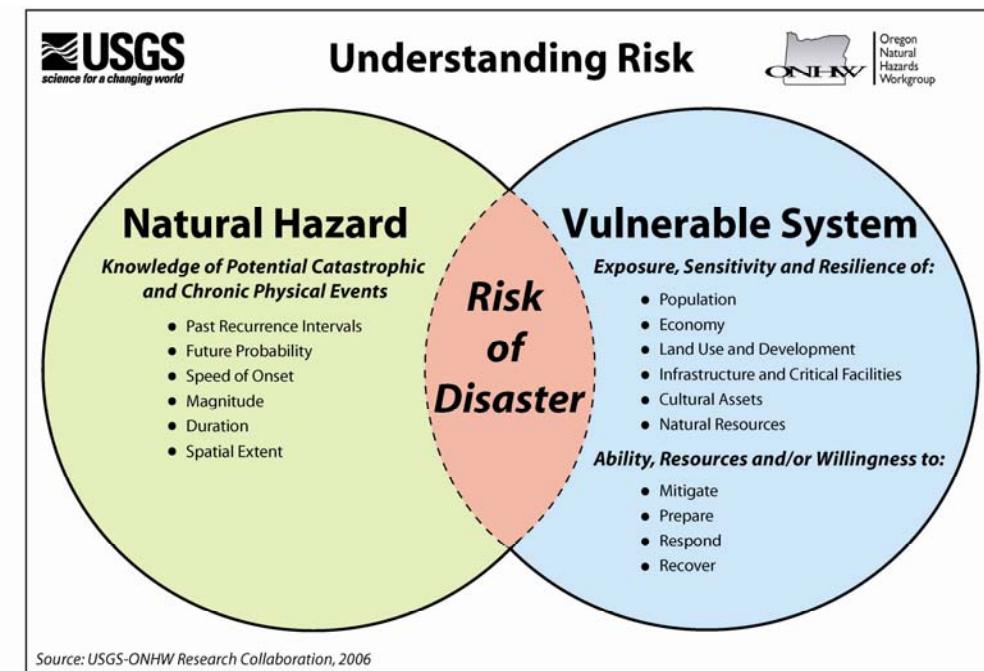
In 2006, ONHW changed its name to the Oregon Partnership for Disaster Resilience (OPDR) to reflect the need for communities and organizations to address the entire disaster cycle. Along with the name change came the development of three distinct program areas: Pre-Disaster Mitigation, Disaster Resistant University, and Post-Disaster Recovery.

## **Our Vision**

OPDR takes an “all-hazards” and “integrated” approach to emergency management where our applied research and planning activities are modeled after the National Fire Protection Administration (NFPA) 1600 standard and Emergency Management Accreditation Program (EMAP) accreditation program. NFPA 1600 is the standard for Disaster/Emergency Management and Business Continuity Programs that looks at a set of 15 themes – themes ranging from program administration, risk assessment, mitigation and prevention to mutual aid. EMAP, is a voluntary accreditation process for state and local emergency management programs that looks at a set of 16 – similar to those identified in NFPA.

OPDR envisions Oregon as a state in which agencies and community partners at local, regional and state levels are prepared to respond to, continue critical operations during, recover from and mitigate the impacts of all disasters. . Fundamental to this vision is the concept of resilience. When all communities in Oregon have the capacity to “bend, but not break” when confronted with crisis and disaster, this vision will be realized. Entities can address this capacity issue by assessing and protecting important assets and developing and improving on plans, policies, and procedures. This notion is depicted in the figure below.

Figure 1 – Understanding Risk



## Our Mission: Create a Disaster Resilient State

The Partnership's mission is to, "Create a Disaster Resilient State." We accomplish our mission (1) by providing technical disaster planning assistance to communities and agencies throughout the state and (2) by providing University of Oregon students with an opportunity to learn and utilize land-use and environmental planning techniques, research methods, public education and outreach approaches, community capacity building, and educational opportunities in the completion of applied hazard mitigation and disaster recovery projects. Figure 2 below illustrates the types of plans needed to achieve disaster resilience.

Figure 2



OPDR's vision is tied to the following goals:

- Promote the importance of holistic, enterprise-wide all-hazards approaches to emergency management.
- Provide applied research and technical resources to enhance enterprise –wide emergency management programs.
- Support the development, update and implementation of plans, strategies and projects that prevent injuries and death, property damage and economic loss caused by natural hazards.
- Strengthen communication and collaboration among individuals, organizations and agencies concerned with reducing damage caused by natural hazards.
- Provide the next generation of community and organizational leaders with service learning opportunities in the emergency management field. .
- Document and disseminate innovative success stories and best practices to the greater emergency and hazards management community.

## **Our Role**

Partnership activities go beyond the scope of natural hazards to an integrated enterprise-wide emergency management capacity building program. Activities are intended to be holistic with attention given to all phases of emergency management – preparedness, response, continuity of operations, recovery, and mitigation. At this time, the Partnership focuses on three primary program areas: the Oregon Pre-Disaster Mitigation Program; Disaster Resilient University Program, and Catastrophic Long-term Recovery Planning Initiative. Below are brief program descriptions along with a description of the types of activities that the three Program Areas engage in.

## **Pre-Disaster Mitigation (PDM)**

### **Program Description:**

Natural hazard mitigation is defined as permanently reducing or alleviating the losses of life, property and injuries resulting from natural hazards through short and long-term strategies. Engaging in mitigation activities provides entities with a number of benefits, including reduced loss of life, property, essential services, critical facilities and economic hardship; reduced short and long-term recovery and reconstruction costs; increased cooperation and communication within the community through the planning process; and increased potential for state and federal funding for recovery and reconstruction projects.

Despite the growing recognition of the need for long-term coordination to reduce risk from natural disasters, many entities continue to experience difficulty in developing and implementing natural hazard risk reduction plans, policies and activities. Entities regularly suffer from a lack of technical and funding assistance, as well as insufficient coordination among public, private, and non-profit sectors at the local, regional, and statewide levels. OPDR works to address mitigation issues and offers a model of how increased communication, coordination and collaboration between diverse partners can assist entities in reducing their risk from natural hazards.

### **Product:**

City, County, and State natural hazard mitigation plans and technical natural hazard planning resources.

### **Clients:**

Local and county governments, state and federal agencies, and non-profit organizations.

### **Partners:**

Oregon Emergency Management will administer federal grant funds when applicable for local and regional mitigation plans. Mitigation plans and projects may be completed by teams of graduate students in the Community Planning Workshop, another program in the Community Service Center.

### **Funding:**

The Partnership's Pre-Disaster Mitigation Planning program is largely funded by nationally competitive Federal Emergency Management Agency Pre-Disaster Mitigation (PDM) grants with in-kind match coming from local communities and the University of Oregon. Additionally, some planning projects are funded through FEMA's Hazard Mitigation Grant Program. Since the PDM program was authorized by Congress, the Partnership successfully applied for and received \$1.87 million in PDM planning grants between 2002 and 2008. As a direct result of this funding, the Partnership has assisted 26 of Oregon's 36 counties in developing natural hazards mitigation plans.

### **Current PDM Projects**

<b>Project</b>	<b>Funding Source</b>	<b>Funding Amount</b>	<b>Timeline</b>
Region 1/7	FEMA PDM	\$315,000	Sept. '06 – Sept. '10
Region 1/3	FEMA PDM	\$250,000	Sept. '07 – Sept. '10
State Plan Update 2009	FEMA HMGP	\$105,000	Sept. '08 – Dec. '09
Clackamas Cities	FEMA HMGP	\$89,000	Sept. '08 – Jun. '09
Region 3/4/6	FEMA PDM	\$230,000	Sept. '09 – Sept. 11
State Plan Update 2012	FEMA HMGP	\$750,000	Jan. '10 – Jan. 12

### **Future PDM Projects**

<b>Project</b>	<b>Funding Source</b>	<b>Funding Amount</b>	<b>Timeline</b>
Jackson Co. Update	FEMA HMGP	Unfunded	Mar. '10 – Jul. '11
Region 5 Updates	PDM /HMGP?	Unfunded	Sept. '10 – Sept. '13
Region 7/8	PDM/HMGP?	Unfunded	Jan. '12 – Sept. '13
PDM BCA Tool	FEMA/State	Unfunded	Unknown

## ***Disaster Resilient Universities (DRU)***

### **Program Description:**

Universities are a crucial component of the state, county, and city economy. In 2008, 86,000 students were enrolled in OUS institutions. Three of those (OSU, PSU and UO) had an 'economic footprint' of over a billion dollars. The entire OUS building stock accounts for half of all the buildings owned by the state of Oregon and has a total replacement value of over 3.5 billion dollars. If a major disaster causes significant damage to this critical economic, research, and learning center, not only the county but the entire state will suffer as a result.

The DRU initiative is run in partnership by OPDR and the University of Oregon's Emergency Management (UOEM) Program which is a department underneath the Vice President for Finance and Administration. Several UOEM staff also hold dual appointments with the Community Service Center. The UOEM uses OPDR's model to build state-wide coalition of higher education institutions – both public and private four-year institutions as well as community colleges – to working collectively toward the mission of creating disaster resilient and sustainable universities statewide.

### **Product:**

Campus natural hazard mitigation plans, emergency operations plans, continuity of operations plans, risk assessments, ICS training, and emergency communication.

### **Clients:**

University of Oregon departments and units, Oregon University System campuses, private colleges and universities, and community colleges.

### **Partners:**

Federal Emergency Management Agency, US Department of Education, Oregon Emergency Management, Oregon University System campuses, private colleges and universities, and community colleges within the state.

### **Funding:**

The DRU program is partially funded through University of Oregon General Fund, but many activities are supplemented by federal grants including: FEMA's Hazard Mitigation Grant Program and the US Department of Education Emergency Management for Higher Education grant.

### **Current DRU Projects**

<b>Project</b>	<b>Funding Source</b>	<b>Funding Amount</b>	<b>Timeline</b>
UO Emergency Operations Plan Update	USDE EMHE	\$474,333	July. '09 – Dec. '10
UO Continuity Planning	USDE EMHE	same as above	July. '09 – Dec. '10
ICS Training	USDE EMHE	same as above	July. '09 – Dec. '10
UO Mitigation Plan Update	FEMA HMGP	\$40,000	Jan. '10 – Dec. '11
Campus Mitigation Plans	FEMA HMGP	\$280,000	Jan. '10 – Dec. '11

### **Future DRU Projects**

<b>Project</b>	<b>Funding Source</b>	<b>Funding Amount</b>	<b>Timeline</b>

## **Catastrophic Long-Term, Post Disaster Recovery Planning Program**

### **Program Description:**

Communities facing catastrophic events must take a holistic and balanced approach to mitigate, prepare for, respond to and recover from disasters. Post-disaster recovery planning provides a blueprint for the restoration of a community after a disaster occurs. Said another way, recovery planning outlines a community's vision of how it would like to rebuild in the aftermath of a disaster. This is achieved through both long and short-term strategies. Specific strategies include comprehensive land use planning, policy changes, mitigation programs, community development projects, and private sector activities such as business continuity planning. Post-disaster recovery planning is a shared responsibility between individuals, private businesses and industries, state and local governments, and the federal government. The Partnership believes that the identification of multi-objective, cost-effective methods to help communities effectively and sustainably plan for long-term post-disaster recovery is the next frontier for disaster planning in Oregon.

### **Product:**

City and county catastrophic post-disaster recovery forums and plans.

### **Clients:**

Local and regional governments, state and federal agencies, private sector, and non-profit organizations.

### **Partners:**

Oregon Emergency Management will administer federal grant funds when applicable for campus mitigation plans. Mitigation plans and projects may be completed by teams of graduate students in the Community Planning Workshop, another program in the Community Service Center.

### **Funding:**

The Recovery program is currently funded through Department of Homeland Security funds.

### **Current Recovery Projects**

<b>Project</b>	<b>Funding Source</b>	<b>Funding Amount</b>	<b>Timeline</b>
Southern Oregon Coast Recovery Plans	DHS	\$250,000	May '09 – May '11

### **Future DRU Projects**

<b>Project</b>	<b>Funding Source</b>	<b>Funding Amount</b>	<b>Timeline</b>
Regional Recovery Plans	DHS?	Unfunded	TBD
State of Oregon Plan	DHS?	Unfunded	TBA

## **Our Organization**

The three OPDR program areas and operations are overseen by the Executive Director, whose responsibilities include researching funding opportunities, partnership development, outsourcing technical work, developing projects and service areas, and the overall implementation of the strategic plan. The Associate Director is responsible for project proposal and partnership development as well as strategic plan implementation. The PDM and Recovery program areas fall underneath the umbrella of the CSC, while the DRU program area falls under the university's administrative umbrella.

### **CSC-Run Programs**

OPDR's Senior Project Planner is responsible for the day-to-day management of the PDM and Recovery program areas. Three Planning Assistants/Associates are responsible for individual project management including plan development support, applied research, and other activities as assigned. Each year, OPDR also sponsors at least one Graduate Teaching Fellow (GTF) at the University of Oregon. OPDR GTF's serve as project managers and/or research assistants. In addition, when funding and the project's scope permits, fellows from the CSC's Resource Assistance for Rural Environments (RARE) program are assigned to communities to provide local assistance in the development and implementation of emergency management related activities. Figure 3 (next page) describes OPDR personnel. Finally, OPDR regularly partners with CPW to assign teams of graduate students to communities to provide technical assistance and training to communities engaged in natural hazard planning activities.

### **University Administration-Run Program**

The Executive Director is responsible for the day-to-day management of the DRU program area. The Emergency Planner/Response Coordinator is responsible for maintaining and updating the university's emergency management plans, maintaining and improving the emergency notification system, and providing emergency management training opportunities. The Prevention & Preparedness Coordinator is responsible for managing the university's continuity of operations (COOP) planning process. Each year, UOEM sponsors at least one Graduate Teaching Fellow (GTF) at the University of Oregon who serves as a project manager or research assistant.

# **Five Year Strategic Plan**

## **Funding Sources**

To ensure long-term operations and programming, OPDR will seek a diversified funding stream including opportunities from foundations, government programs, private businesses and interested public and private stakeholders. This strategic plan will be the primary means of describing OPDR's mission, scope of work, and operations plan when submitting grant and funding applications.

## **Strategic Actions**

The following section describes the strategic actions OPDR plans to take to help achieve organizational goals identified on page 4.

1. Partner with the key Associations, organizations and agencies in Oregon to provide technical assistance to cities and counties on developing and/or enhancing local emergency management programs.
2. Identify funding sources and complete post-disaster recovery plans for the remaining communities on the Oregon Coast.
3. Identify funding sources and complete a post-disaster recovery plan for the state.
4. Identify opportunities to complete post-disaster recovery plans for other communities throughout Oregon and the greater Cascadia Subduction Zone region.
5. Complete mitigation and recovery plans for all OUS campuses.
6. Develop and enhance opportunities to contribute to DRU initiatives nationally.
7. Identify opportunities to assist communities and organizations in completing their Emergency Management Accreditation Program (EMAP) self-assessments.
8. Identify opportunities to assist communities and organizations in developing organizational strategic plans for comprehensive emergency management programs.

## Program Description

at the University of Oregon. The role of the CSC is to link the skills, expertise and innovation of higher education with the economic development and environmental needs of communities and regions in the State of Oregon, thereby providing service to Oregon and learning opportunities to the students involved. Through the service-learning programs provided by the CSC, student participants gain important service and professional experience by helping to solve community and regional issues.

Through its programs, the CSC works to establish relationships and strengthen the partnerships between faculty and students on the University of Oregon (UO) campus and community representatives, state and local agencies and non-profit organizations. The CSC provides eight interrelated services.

- Community service coordination
- Community problem solving
- Connections with state and federal agencies
- Annual conference
- Technical assistance
- Community short courses
- Training for communities
- Applied research

### Community Service Center Programs

The CSC is currently administering four programs designed to serve the needs of communities in Oregon, and provide UO students with experiential, issue-focused service learning opportunities.

1. **Community Planning Workshop** (CPW) is a campus-based, two-term required course in which teams of University of Oregon Community and Regional Planning graduate students work under the direction of CSC staff members performing contract research for client groups in Oregon.
2. **Resource Assistance for Rural Environments** (RARE) trains and places graduate level participants in communities where they live and work for a year helping to improve economic and environmental conditions in rural Oregon.
3. **Partnership for Disaster Resilience: OregonShowcase** (The Partnership) employs students to assist in building community capacity to address risk reduction and disaster safety among private and public organizations through technical assistance, professional training, and coordination.
4. **Internship Program** supports undergraduate and graduate students thorough placements in local, state, or federal government or non-profit organizations.

## **History of the Community Service Center for Oregon**

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The Community Service Center (CSC) has been assisting Oregon communities for over 30 years. In 1976, the Community Planning Workshop was initiated as the first of the service-learning elements of the CSC. Initially, two faculty members managed three to four projects per year. As additional staff members were hired the number of projects grew from four to eight per year. Over the years, CPW student projects have regularly received awards from the Oregon Chapter of the American Planning Association. In 1991, CPW received a national award from the 1,000 Points of Light Foundation.

Since 1994, the CSC has developed additional programs. These programs, like CPW, are designed to serve the needs of rural communities in Oregon, and provide students with experiential, issue-focused service learning opportunities.

The additional programs are:

1. 1994 Resource Assistance for Rural Environments (RARE)
2. 1997 Student Originated Studies (SOS)
3. 1999 Community Outreach Partnership Center (COPC)
4. 2000 Oregon Natural Hazards Workgroup (ONHW)
5. 2000 Proposal Writing Assistance Program (PWAP)
6. 2003 HUD Fellows
7. 2006 Internship Program

## **Community Service Center Staff**

A team of planning/public policy professionals guide the activities of the Community Service Center. CSC staff members have an average of nine years of planning/public policy experience serving Oregon communities and regions. The senior staff of the CSC are listed below:

- André LeDuc is the founding Director of the Oregon Natural Hazards Workgroup and is responsible for programmatic development including grant writing and contract management, project/program oversight and quality control, and personnel management. André is also State Coordinator of the Partners for Disaster Resistance & Resilience: Oregon Showcase State Initiative.
- Bob Parker is a Managing Director of the CSC and the Director of Community Planning Workshop and coordinates the work of four graduate fellows serving as project managers for CPW projects. He is responsible for reviewing and responding to Requests for Proposals, project development and day-to-day management.
- Megan Smith is a Managing Director of the CSC and the Director of the RARE Program and oversees the day-to-day operations including contract development and administration, participant and community selection, field support and training. Megan also assists in the development and implementation of pilot programs for the CSC.

For more information on the Community Service Center:

visit our web site at: <http://uoregon.edu/~csc>

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## **Appendix B: Plans & Project Archive**

**1998**

**Oregon, Land-Use Planning Goal 7: Update & Summary**

**1999**

**Planning for Natural Hazards: Oregon Technical Resource Guide**

**2000**

**Flood Mitigation Action Plan: Eagle Point, Oregon**

**Flood Mitigation Action Plan: Siletz Basin, Oregon**

**2001**

**Oregon Showcase State 5-year Strategic Plan**

**Earthquake and Tsunami Chapters of the Oregon State Mitigation Plan**

**Natural Hazard Mitigation Plan – Washington County, Oregon**

**Natural Hazard Mitigation Plan: Jackson County, Oregon**

**Flood Mitigation Action Plan: Phoenix, Oregon**

**Evaluation Criteria and Community Guidelines for Natural Hazards Mitigation**

**2002**

**State of Oregon Natural Hazard Mitigation Plan, Risk Assessment Project**

**First Edition of Oregon Pre-Disaster Mitigation Program Training Manual**

**Natural Hazard Mitigation Plan: Clackamas County, Oregon**

**Flood Mitigation Action Plan: Tillamook, Oregon**

**2003**

**Natural Hazard Mitigation Plan: Beaverton, Oregon**

**2004**

**Planning for Earthquakes and other Geologic Events: Oregon Workshop**

**Market Research Project for Public Entity Risk Institute (PERI)**

**State of Oregon Enhanced Natural Hazard Mitigation Plan**

**Technical Assistance on FEMA's community "How-to" guides on natural hazard mitigation.**

**Mid/Southern Willamette Valley (Region 3) Natural Hazards Mitigation Planning Project**

**University of Oregon Disaster Resistant University Project**

**2005**

**Needs Assessment to Improve Data Discovery, Access, and Use of Oregon Hazards Themes**

**National Disaster Resilient Universities listserv created**

**Community Wildfire Protection Plan – Lane County, Oregon**

**University of Oregon Natural Hazard Mitigation Planning Project**

**Mid-Columbia (Region 5) Natural Hazards Mitigation Planning Project**

**2006**

**State of California Enhanced Mitigation Planning Project  
Southeast Oregon (Region 8) Natural Hazards Mitigation Planning Project  
Northeast Oregon (Region 7) Natural Hazards Mitigation Planning Project  
Post-Disaster Recovery Forum – Cannon Beach, Oregon**

**2007**

**Northern Oregon Coast (Region 1) Natural Hazards Mitigation Planning Project  
Southern Oregon Coastal Cities (Region 1) Natural Hazards Mitigation Planning Project  
Mid-Columbia (Region 5) Mitigation Plan Implementation Project**

**2008**

**Marion County Cities (Region 3) Natural Hazards Mitigation Planning  
Natural Hazard Mitigation Plan Update – Salem, Oregon**

**2009**

**Southwest Oregon Post-Disaster Recovery Planning Project  
Natural Hazard Mitigation Plan Update Project – Eugene and Springfield, Oregon**

## **Appendix C: Program Activities Description**

### **Program Activities**

The following is a description of the eight types of activities that can be undertaken in any of the three Partnership Program Areas.

#### **Service Learning**

In alignment with one of the Community Service Center's two primary objectives, *The Partnership* links the skills, expertise and innovation of higher education with the risk management and natural hazard planning needs of communities, regions and institutions of higher education throughout the State of Oregon. In so doing, *The Partnership* provides service to Oregon and learning opportunities to the students involved. Through the service-learning model, student participants are exposed to a wide range of planning issues, stakeholders and planning techniques.

#### **Plan Development Support**

The Partnership supports the development of natural hazard risk reduction, mitigation and disaster recovery plans and projects by providing training programs, workshops, and hands-on assistance to communities and higher education institutions. Additionally, the Partnership aims to build local capacity for disaster safety and risk reduction while developing a support network among communities and partners.

#### **Data Gathering and Analysis**

The Partnership utilizes a variety of tools and research methods to collect, analyze, summarize and present both objective and subjective data sets. Specifically, the partnership utilizes survey tools, conducts stakeholder interviews and facilitates community forums in the collection of original data. In addition, the partnership collects and summarizes pre-existing "best available data" sources in the development of technical memoranda and reports for clients.

#### **Grant Writing**

The Partnership assists communities in identifying grant opportunities and provides project scoping, budgeting and grant writing assistance for hazard planning projects.

#### **Public Process**

The Partnership is skilled at facilitating public involvement techniques, including: public meetings, surveys, workshops, stakeholder interviews, focus groups, and newspaper / press releases. We are particularly adept at working with community officials and local stakeholders to identify and tailor public process strategies that are contextually appropriate to the community.

#### **Partnership Development**

Our service delivery model empowers partners through increased communication, coordination, and collaboration among private and public agencies; works with communities and organizations to determine needs and identify issues and resources; and helps develop strategies for risk reduction.

At its essence, *The Partnership* seeks to make disaster resilience a part of every partner's routine decision making. We do this by coordinating risk reduction and long-term recovery planning activities statewide. Our efforts result in tangible, holistic risk reduction outcomes

that build local capacity among private and public agencies making Oregon safer – now and for generations to come. The following is a list of our current and past partners.

### ***Federal Agencies***

Federal Emergency Management Agency  
United States Geologic Survey

### ***State of Oregon***

Oregon Emergency Management  
Department of Land Conservation and Development  
Department of Geology and Mineral Industries  
State Interagency Hazard Mitigation Team

### ***Local Jurisdictions***

Baker County, Benton County, Clackamas County, Clatsop County, Coos County, Curry County, Douglas County, Gilliam County, Grant County, Harney County, Hood River County, Jackson County, Jefferson County, Josephine County, Klamath County, Lake County, Lane County, Lincoln County, Linn County, Malheur County, Marion County, Morrow County, Polk County, Sherman County, Tillamook County, Umatilla County, Union County, Wallowa County, Washington County, Wasco County, Washington County, Wheeler County, and Yamhill County.

The cities of: Albany, Astoria, Aurora, Baker City, Bandon, Barlow, Beaverton, Brookings, Canby, Cannon Beach, Cascade Locks, Central Point, Coos Bay, Coquille, Culver, Eagle Point, Estacada, Eugene, Florence, Gearhart, Gladstone, Gold Beach, Halfway, Happy Valley, Hood River, John Day, Johnson City, Keizer, Klamath Falls, La Grande, Lake Oswego, Lakeview, Lincoln City, Madras, Milwaukie, Molalla, Newport, North Bend, Ontario, Oregon City, Port Orford, Reedsport, Rivergrove, Salem, Sandy, Seaside, Silverton, Springfield, The Dalles, Tillamook, Warrenton, West Linn, Wilsonville, and Woodburn.

### ***Higher Education***

International Association of Emergency Managers- Universities & Colleges Caucus  
University of Oregon, Southern Oregon University, and Western Oregon University

### ***Non-Governmental Organizations (NGOs)***

Cascadia Region Earthquake Workgroup, Partners for Loss Prevention, American Red Cross

### ***Education and Outreach***

Through our website, training materials, newsletters, blog and speaking engagements, the Partnership provides both professional and generalized education and outreach.

### ***Training***

The Partnership continually develops new training programs through the University of Oregon's Community Service Center that benefit communities, agencies, and partners involved in natural hazard risk reduction. Samples include Open for Business, Benefit/Cost Analysis, and Oregon Pre-Disaster Mitigation community training series. The Partnership develops and distributes resource manuals and CDs (e.g., Technical Resource Guide, Natural Hazard Risk Reduction Plan Framework, etc.) that assist communities in planning and preparing for natural hazards.